The general logo is a combination of symbol (the sphere), typography, DOC, descriptor – indication of the company's activities (Research institute). Logo should be used in business documentation, advertising, and packaging materials, as well as in design of interiors and exteriors. General logo is used in full-color printing in advertising materials: booklets, leaflets, outdoor advertising, etc.
The vision of the Dialogue of Civilizations Research Institute (DOC) is to forge shared worldviews through dialogue, and to contribute to a fair, sustainable and peaceful world order. To achieve this, the DOC believes that globalization is not just setting economic, financial and trade standards – it should have humankind, culture and civilization at its heart.

The DOC aims to become a premier global platform for policy dialogue, addressing the most urgent issues of our time in the fields of economics, geopolitics, culture and civilizations by providing innovative responses and policy recommendations in line with the principles of dialogue of civilizations.

As a truly global convener and catalyst for dialogue committed to promote workable solutions, the DOC represents the first ever think tank for a multilateral world, setting the DOC apart from other think tanks, which stand for national, political, economic, security or other interests.

The DOC has three key areas of focus:

**Economy** – The DOC advocates for inclusive, innovative, and equitable development models. This research track explores long-term economic policies that are successful in promoting sustainable economic development.

**Governance and Diplomacy** – The DOC develops policy recommendations for international policymakers and explores new diplomatic avenues. This track includes research on foreign and security policy, and the challenges facing particular societies by looking at crises of markets, states, and communities.

**Cultures and Civilizations** – The DOC promotes understanding and cooperation among peoples, cultures, and civilizations. This research track looks at cross-cultural challenges and opportunities, and the cultural considerations that come into play in policymaking and international security challenges.
From the Chairman

It seems extraordinary now – when humanity has realised that it is already impossible to live as we did before, and in most cases is thinking only about the future – to be looking back to the events of 2019. Nonetheless, we should not forget about the time before the coronavirus, as it offers important lessons for building a more stable and peaceful world.

From a DOC perspective, the continued growth of global interest in the theory and practice of dialogue of civilizations in 2019 further strengthened the relevance and impact of our work. This approach, focusing on anthropological and systemic factors as key objects of analysis rather than privileging political and economic ones, has been at the heart of our methodology for many years.

It is an important achievement that the DOC was able to publish two timely works. The first was the Dialogue of Civilizations Anthology, which collates important papers spanning nearly two decades to present the civilizational approach and to contribute to the implementation of dialogue theory in practice. The second was a special report, entitled "Civilisations, states, and world order. Where are we? Where are we heading?", which brought together leading experts to analyse the current global order and prospects for reform.

Well received by the research and policy communities, both publications were also the subject of significant debate and discussion at the Rhodes Forum. Once again, in 2019 the Forum convened leading thinkers from around the world for two days of intensive and productive work. In addition to the hundreds of delegates in Rhodes itself, it was pleasing to note increased engagement with our global audience via the internet and social media. It was a particular honour to welcome H.E. Mahamadou Issoufou, President of Niger, as the headline guest of our Summit on Africa. The strength of our traditional Africa programme was further underscored by the presence of a number of NGOs working across the continent, such as the Brazzaville Foundation.

Despite the devastating impact of COVID-19 nowadays, we should remind ourselves that in many respects the virus just raised global challenges we have observed for a couple of decades. I am thinking in particular of the strategic conditions that characterised the geopolitical landscape just before the outbreak took hold. Key global issues that the DOC has been highlighting for many years in its work – primarily, the need to reshape globalisation in a way that works for all, overcoming inequality and poverty and increasing inclusion and diversity – have only become more accentuated and urgent.

From this point of view, it is clear that the mission and work of the DOC – and the dialogue of civilizations paradigm that underpins it – is more necessary today than ever before. We need to be driven by values of solidarity, responsibility and a shared commitment to overcoming common challenges. And the DOC has an important role to play.

I would like to thank all of the members of the Supervisory Board of the DOC for their support of the organisation throughout 2019. I should also pay tribute to the hard work of the management team led by CEO Jean-Christophe Bas, and of all of the DOC’s staff.

With deep regrets, I would like to pay particular tribute to our co-founder of the DOC, Professor Peter Schulze, who passed away in April. Peter was absolutely convinced, as are we all, of the need for greater international cooperation and understanding based on principals of open and equal dialogue if the world is to progress and humanity is to enjoy a peaceful future. May the DOC’s work continue to live up to this vision and contribute to making it a reality.

Vladimir Yakunin
Chairman of the Supervisory Board,
Dialogue of Civilizations Research Institute
From the CEO

2019 was a year of significant development for the DOC in its mission to become the premier multilateral think tank providing a global platform for policy dialogue. We have sharpened the DOC’s business model to focus our work on impact and results of our work and to empower us to respond rapidly to the shifting global policy agenda, thus making the DOC’s work more relevant, more timely and more accurate.

The 2019 edition of the Rhodes Forum was a standout success, attracting a greater audience than ever before – both in Rhodes itself and online, where the majority of the sessions were broadcast live. We set out with a vision to make the Forum truly inclusive, innovative, interactive and inspiring (the “four i’s”), and a leading global platform for dialogue and policy recommendations building on the event’s substantial intellectual heritage.

I believe that we more than succeeded in reaching this ambitious aim. The 2019 edition of the Rhodes Forum, focusing on global (dis)order 30 years after the fall of the Berlin Wall, was characterised by high-quality debate, which even at its sharpest was always conducted in a spirit of mutual respect and engagement. We were very honored by the presence of the H.E. Mahamadou Issoufou, President of Niger, as well as Martin Schulze, former President of the European Parliament; Gabriela Ramos, OECD Sherpa to the G7; and Ehud Olmert, former Prime Minister of Israel to name just a few of the many high-level leaders and influencers from around the world. The record number of participants, as well as significant media coverage and a number of major partnerships, all testified to the Forum’s success and its relevance to the global agenda. The Rhodes Report (“Civilizations, States, and World Order”) generated lots of interest in the policymaking and think tank community, and was prominently featured in the media, in particular on Euronews.

In the weeks after Rhodes, we took the opportunity to reflect not just on the outcomes of the Forum, but also on the whole picture of the DOC’s achievements since its inception as an international think tank with headquarters in Berlin. The result of this process was a renewed focus on where the DOC is able to achieve real impact in its work, and an updated strategic orientation to become the premier think tank for a multilateral world.

As previously, research and policy remains a major pillar of our work. We are developing and expanding our programme of activities, with a focus on policy influence and practical analysis connected to the global policy agenda in our three core areas of expertise – economics, (geo)politics, and culture & civilizations. Our more agile approach means that the DOC is able to respond quickly as the global agenda evolves. But our fundamental conviction in the paramount importance of dialogue remains unchanged, and we have put this into practice with exciting new initiatives such as the DOC Tunis Process under the auspices of the Tunisian Presidency.

Another element of our updated strategy also builds on one of the key trends of our work in 2019: The DOC has successfully expanded to become an international organization with a global presence by building an international network of partners – both long-term and for specific projects – and attracting external funding and sponsorship. During the year, DOC has expanded worldwide with the development of liaison offices in India and in Brussels. We also worked alongside numerous prestigious partners, including the Volkswagen Foundation, Al Jazeera Center for Studies, KU Leuven, T20, Beijing University, India Foundation, Hermes Foundation, Asian Development Bank and UNESCO. This is not only testimony to the increased relevance of the DOC’s mission and vision, but also helps to achieve a multiplier effect that increases the impact and public resonance of our work.

Our events programme continues to flourish, with an increased focus on interactivity and audience engagement, deepening the DOC’s roots in Berlin. We have been delighted to welcome speakers of the highest calibre to our Meet in Mitte series of talks, including former French Prime Minister Jean-Pierre Raffarin, best-selling author Bruno Macaes, former Polish Deputy Premier and Minister of Finance Grzegorz Kolodko, former World Bank Vice President and Nigerian Minister of Education Oby Ezekwesili, and many other experts and influencers from around the world. Our events programme has also been at the centre of our adaptation to the changed circumstances brought about by COVID-19, with a highly successful series of webinars examining the impact of the pandemic and its potential consequences from a civilizational standpoint.

I would like to thank the Chairman and the members of the Supervisory Board and Programme Council for their support during the year, and the whole team in our Berlin and Moscow offices for their hard work. Finally, I would also like to express my sincere appreciation to our partners, sponsors and the ever-growing number of DOC friends and supporters around the world.

Jean-Christophe Bas
CEO, Dialogue of Civilizations
Research Institute
Tribute to Peter Schulze

On 17 April 2020, the DOC Research Institute lost its co-founder and friend Peter W. Schulze.

A prominent and highly respected German academic and political scientist, Professor Schulze worked passionately in support of the DOC Research Institute’s mission to contribute to a more fair, sustainable, and peaceful world order. This was not just a slogan for him, but a goal towards which he dedicated his fantastic energy, unrelenting enthusiasm, and talent.

Professor Schulze enriched the life of the Institute through his enduring personal commitment. He was a true visionary of peace on the European continent and he tried to shape a lasting peace in Europe for future generations. He was a passionate believer in and supporter of the European Union as the world’s most successful peace project since World War Two.

He was a member of the German-Russian Forum, the Friedrich Ebert Stiftung, the International Institute of Liberal Politics, the Institute of European Law, NABU, and was a co-founder of the Schlangenbader Gespräche on political security in Europe.

Vladimir Yakunin, co-founder of the DOC Research Institute, said,

“I express my deep condolences to everyone who knew and was a friend of Peter Schulze. He was an outstanding scientist, a true fighter for peace and dialogue. His scientific and civic position reflected his beliefs in the need to develop friendly relations between countries and especially between Germany and Russia.

“He defended his views courageously and consistently in his scientific works and in his social activities. As one of the co-founders of the DOC Research Institute, he energetically and consistently upheld the idea of equality in Dialogue of Civilizations. Peter Schulze inscribed his name in history forever.”

Walter Schwimmer, co-founder of the DOC Research Institute and former Secretary General of the Council of Europe, added:

“I will miss Peter as a friend, as a scientist, as a fighter for a better world, and as the co-founder of the DOC Research Institute who firmly believed in the power of dialogue, a power which will eventually prevail over all conflicts and clashes.”

Peter W. Schulze was engaged in global dialogue and in the Rhodes Forum from the very beginning, when the Rhodes Forum was organized by the World Public Forum. He shaped the Rhodes Forum towards what it became today and engaged himself there in projects related to the future of Europe.
Highlights of 2019

The DOC expanded its global presence, with debut events in Brussels and Delhi and a strengthened global network of partners and local representatives.

For more, please see pages 12-13.

The annual Rhodes Forum attracted more than 400 delegates – the highest number in its recent history. Headline speakers included President Mahamadou Issoufou of Niger.

For more, please see pages 32-35.

The DOC held a greater variety of events than ever before at our Berlin headquarters and other locations around the world, with a diverse range of high-level international speakers reaching global audiences through webcasts and video links.

For more, please see pages 28-31.

DOC research continued to produce challenging insights and policy recommendations on key global issues. Our research projects also attracted funding from prestigious sources.

For more, please see pages 16-27.

Several innovative new initiatives were launched, including the Tunis Process under the auspices of the Tunisian Presidency and the DOC’s inaugural essay competition giving young people around the world a voice in the future of world order.

Several innovative new initiatives were launched, including the Tunis Process under the auspices of the Tunisian Presidency and the DOC’s inaugural essay competition giving young people around the world a voice in the future of world order.

For more, please see pages 46-47.

The work of the DOC attracted extensive media interest during the year. The DOC also reached out to new audiences around the world on social media.

For more, please see pages 36-39.

DOC grew its network among leading global policymakers, and senior DOC representatives participated in key events around the world such as the T20 meeting in Tokyo.

In 2020, DOC responded to COVID-19 with a popular series of digital events as well as publications exploring the pandemic’s economic, (geo)political and cultural/civilizational implications.
Global engagement

The DOC seeks to be a unique convener of multiple perspectives, employing multilateral dialogue to shape together the new world order in the spirit of peace and respect among people and cultures. This sets the DOC apart from other think tanks which stand for national, political, economic, and security interest.

The DOC has successfully done this and expanded to become a truly international think tank with a global presence by partnering with the best minds and leading organisations with relevance to DOC’s agenda and has started to increase its network of remote research experts and representatives in other countries, as well as the Programme Council.

For more, please see pages 44.

In addition, the DOC has also attracted numerous partner organisations from across the world, including the Volkswagen Foundation, the Al Jazeera Centre for Studies, Kent University, Cultural Infusion, India Foundation, Hermes Foundation, the Asian Development Bank, and UNESCO. For more on the DOC’s partnerships, see pages 46-47.

The DOC has also established a worldwide network of representatives in addition to the already existing Berlin and Moscow offices, to facilitate cooperation with local actors in the regions in which DOC is active. These include the DOC representations in Delhi, India, in Brussels, Belgium and in Buenos Aires, Argentina.

The DOC is represented in Buenos Aires by Andreas Shelp.

The DOC was represented in Delhi by Suresh Kishwan, Coordinator of the Parliamentary Network of the World Bank, and former member of the upper house of India’s parliament (representation in 2020 has passed to India Foundation).
During 2019, the DOC continued to conduct its extensive research programme and develop policy recommendations on the major challenges facing humanity. The year also saw the DOC’s most extensive programme of events to date both at its headquarters in Berlin and in other locations around the world. The DOC continued to maintain its global presence, with senior representatives speaking at major events around the globe, and attracted extensive media interest. Of particular significance during the year was the increased number of partnerships that the DOC forged with a wide range of organisations from around the world, creating new and interesting opportunities to bring the dialogue of civilisations paradigms to new audiences.

Research, Policy & Advocacy
Throughout 2019, DOC in-house researchers carried out projects in its three fields of focus, in conjunction with external knowledge partners, and with funding from major international organisations, such as the VW Foundation (more on pages 36-37). The DOC continued its policy and advocacy work, contributing to practical policy solutions and initiatives tackling global issues, and to the development of public awareness, understanding, and support for shared worldviews.

Outreach and public speaking
Senior representatives of the DOC, including the Chairman Dr. Vladimir Yakunin, and the CEO Jean-Christophe Bas, had a number of speaking engagements at high-profile international conferences and forums around the world, promoting the DOC’s vision and work, such as at the 120 meeting in Tokyo.

Strategy update
At the end of the year, the DOC streamlined its activities in line with its vision of becoming the first multilateral think tank and a convenor of multiple perspectives from around the world. This followed a strategic review process to increase the relevance and the impact of the DOC’s work, and to better equip the think tank to respond quickly in today’s ever-changing global landscape.

Impact of COVID-19
The results of this new approach were seen in early 2020 as the coronavirus pandemic spread. In response to the COVID-19 crisis and the lockdown restrictions that were put in place across the world, the DOC moved to a more online approach with impressive results. We hosted a number of successful webinars with speakers from politics, business, and civil society, such as former French Prime Minister Jean-Pierre Raffarin, Indian Sherpa to the G20 Suresh Prabhu, and Russian Ambassador to Germany Vladimir Chizhov, to examine the impacts of the global COVID-19 crisis on geopolitics, the global economy, and on cultures and civilisations.
Research and policy

In 2019, the DOC remained committed to conducting research and developing policy proposals for international actors that explore new diplomatic avenues and the forces at work in a dynamic, multipolar world.

Within our Governance and Geopolitics focus, we look at shifting power structures and the balance of interests between Western and non-Western countries, with the aim of raising levels of mutual trust. Last year, our research projects and policy recommendations also addressed challenges facing particular societies by looking at crises of markets, states, and communities, and by unpacking the precarity of modern living conditions.

Another key area in 2019 was the increasingly important relationship between Africa and Europe, as the continent of Africa grows in global relevance, and as Europe looks for new ways to maintain its relevance in the global arena. Dynamics within the European neighbourhood were also on the DOC research agenda, particularly how to develop a wider European security plan that takes changing alliances into consideration.

The DOC examines innovative and inclusive economic models that work for all. In 2019 research was geared towards exploring economic policies that are successful in promoting sustainable and inclusive economic prosperity, with a focus on under-researched and non-Western alternatives to neoliberalism.

The newly evolving platform economy and associated precarious working conditions were thematic focuses, as well as how digitalisation and AI will continue to impact societies across the world. Possible solutions to the rising wealth gap were explored, such as Universal Basic Income. A project on the integration of Eurasian economies was launched in 2019, which will feature an index that will rate and rank the economic integration of various Eurasian countries.

Other areas of research included the wealth gap, macroeconomic models of the global south, the success and failures of industrial policies, the mobility of wealth, and mortality and life expectancy in the post-Communist world.

Within our Cultures and Civilisations focus, the DOC promotes understanding and cooperation among peoples, cultures, and civilisations, encouraging harmony beyond differences. Research in this area looks at cross-cultural challenges and opportunities, including the gains to be made from bringing together different viewpoints and the cultural considerations that come into play with interreligious and intercultural dialogue and security challenges, such as the spread of terrorism.

In 2019, the DOC also launched the Tunis Process, an initiative focused on developing civil society initiatives and policy recommendations. The Tunis Process brings together experts, influencers, grassroots organisations, and policymakers from a range of cultural and religious backgrounds. For the launch of the Tunis Process, an international symposium was held in Tunis on 28–29 June 2019 with thirty international participants in attendance—policy-makers, influencers, academics, and practitioners in intercultural and interreligious dialogue. The Tunis Process aims to contribute to the public debate on the relationship between Islam and Europe, and more broadly, Islam and the world. The goal of this initiative is to help dismantle misperceptions—exacerbated by xenophobia, ideological extremism, and exclusion of the ‘other’—from the grassroots level to international policies.

1. Governance and geopolitics

1.1. (Re)constructing hegemonies

Summary
The hypothesis of this project is that the ‘traditional’ approach to hegemony in International Relations, which suggests that the main line of international confrontation is between “West” and “East”, is too simplistic, because new poles/subjects of global power, like non-state actors, are assuming new global roles and are not necessarily located within nation-states. The goals of the project are to theorise ‘new hegemony’ from a multidisciplinary perspective, to analyse the main structural contradictions of the world system with the contours of new hegemony in mind, and to develop a taxonomy of ‘re-hegemonisation’ and counter-hegemony.

Network and partners
• Centre for Governance and Public Management (CGPM) at Carleton University, signed MOU
• Shanghai Normal University (event collaboration)
• University of Warsaw (event collaboration)
• University of Kent (experts)
• Brussels School of International Studies (experts)
• TRENDS Research & Advisory (experts)

Status and key achievements
Events
• Conference on ‘(Re)Inventing Hegemonies’ in partnership with the East China Normal University, and Carlton University in Shanghai, China on 25–26 April 2019
• Roundtable on ‘(Re)Imagining Hegemonies – Policy Outcomes’ on 5 September 2019 in Berlin

Publications
• 1 article, 1 blog, 3 expert comments published and 1 special report published
• Presentation of policy conclusions and report
• Book manuscript in preparation

1.2. Africa-Europe relationship towards global inclusive development? A multi-stakeholder perspective

Summary
This project looks at an under-examined yet crucial node of global politics: the plurality of socio-economic and political interaction underpinning the relationship between
1.3. The precarious condition

Summary
This project looks at how precarious living conditions are influenced by a ‘triple crisis’ of governance affecting the state, the market, and communities. The project’s hypotheses include the idea that social protest movements and right-wing mobilisation are both direct results of the erosion of democratic procedures and precarious living conditions. The project also examines the distinction between artistic and reactionary forms of critique, and looks at which forms of protest predominate when populations understand their precarious living conditions as resulting from a crisis of neoliberalism.

Network and partners
• Civil Society Europe (CSE);
• The Economic and Social Committee of the European Union (EESC);
• German Journal for Civil Servants (DBB);
• Journal on Social Movements;
• Researcher acts as an expert for a EESC own Initiative Opinion on ‘Populism and Fundamental Rights – Suburban and Rural areas’;
• DOC presented a policy paper to members of the Committee and EU decision makers at EESC HQ in Brussels on 16th – 17th May 2019. The opinion will be voted upon by the plenary assembly in November 2019.

Publications
• 3 expert comments published and 1 blog;
• 3 conference presentations;
• 3 peer reviewed journal articles published.

1.4. Towards comprehensive and collective wider European security: Proposal for a road map

Summary
The developments that have taken place over the last few years, including the Ukrainian crisis and increasing competition between external actors in the Balkans, or developments in the Middle East, have significantly affected the stability and security in Europe. This initiative which seeks to enhance the debate on the future of wider European security, is of imminent importance for research and for foreign policy practitioners from East and West.

The guiding idea of the initiative is that a solution-oriented open and rationale dialogue among experts and policy advisers from the OSCE area must be established. As an outcome it is intended to conceptualize a road map towards security and stability in wider Europe. This road map will lay out reasonable and practically-oriented steps with the aim to stem against persistent external and unpredictable challenges and threats of dividing Europe.

Ways must be found to bridge divergent concepts of security of all actors of wider Europe, and to increase or at least safeguard the welfare of the people in the region. One of the crucial topics which the projects seeks to address rests in bottom-up and more pragmatic steps to solve the Ukraine crisis, which is a key obstacle to building an inclusive and peaceful security framework for the whole of Europe.

In general terms, the project has two main purposes: the first is to provide research-based analysis of the current situation and to propose ‘new thinking’ about solving the current crisis in European security. The second objective of the project is to discuss the practical implementation of these research-based findings with the aim to develop concrete practical guidelines for negotiations, which will then be distributed among Western and Russian advisers to policy makers.

Network and partners
• Partnership for Peace Consortium;
• The Austrian National Defence Academy;
• Austrian Ministry of Defence;
• SETA Foundation for Political, Economic and Social Research.
**Status and key achievements**

**Events**
- Successful organisation one symposium, lectures and workshops/roundtables in partnership with various institutions, that resulted in policy recommendations;
- Since 2016, the DOC RI has been co-organising workshops of the ‘Study Group on Regional Stability in the South Caucasus’ (RSSC SG), together with the Partnership for Peace Consortium and the Austrian National Defence Academy. DOC actively participated in these workshops through presenting papers and contributing to the development of policy recommendations.
- Each workshop resulted in policy recommendations that are distributed among more than 800 decision-makers in Europe, the United States, NATO, the EU External Action Service, and OSCE, as well as to national and local governmental and nongovernmental institutions.

**1.5. DOC – COMPASS initiative**

**Summary**
The COMPASS project is a pioneering UK government-supported research and policy initiative.

The DOC has agreed an MOU to ensure the development and promotion of a series of events and publications of policy papers about cooperation between UK, EU, and Eurasia in a wide perspective from politics, economics, security, governance, social aspects and culture, etc.

Agreed objectives
- 2 joint 1-day events (roundtables): one in DOC Berlin office and one in Kent Brussels/Paris campuses with a policy-oriented approach on cooperative orders in Eurasia (topic to be mutually agreed between DOC and COMPASS);
- Co-organising a DOC panel as a part of the next COMPASS signature conference (tentatively July 2020) with presentation of some initial results of the DOC Eurasian Integration index;
- Co-organising a roundtable at the next Rhodes Forum 2020 on a mutually agreed topic (European and Eurasian political economy, to be agreed);
- Joint publication of policy recommendations as an outcome of the joint events to be distributed among policymakers;
- Development of two special reports or books by DOC-COMPASS on the common ground between the projects (1) Eurasia Integration; 2) Security in Europe;
- Submission of common applications for relevant international grants (ORA and H2020 in September 2019 and continue to 2020);
- COMPASS to contribute to the research projects of DOC: (1) Eurasia Integration; 2) Security in Europe; Presentation and joint promotion of projects results at corporate events and other external conferences.

**1.6. Turning brain-drain into brain circulation, Central Asia**

**Summary**
DOC in collaboration with the Volkswagen Foundation and the Tajik National University organised a Symposium to address the problem of Brain Drain in Central Asia. In the wake of the economic crisis that struck Kazakhstan, Kyrgyzstan, Tajikistan, Turkmenistan and Uzbekistan after the break-up of the Soviet Union, labour migration flourished in Central Asia. One of the consequences of the economic downturn of Central Asian countries and the ensuing labour migration was the ‘brain drain’ of highly skilled labour from Kyrgyzstan and Kazakhstan in the 1990s and from other Central Asian countries in the 2000s. The current destinations of skilled workers from Central Asian countries include countries in Western Europe, the US, Russia, and Kazakhstan. The consequences of the brain drain are still felt in the region today. Moreover, the expected shortage of medium to high-skilled workers in the receiving countries of Kazakhstan and Russia, caused by economic and demographic trends among other factors could potentially amplify the emigration of high skilled workers from the rest of Central Asian countries.

**Network and partners**
- Volkswagen Foundation (project grant received: €53,000);
- Tajik National University (will provide venue and the administrative staff who will make the travel and accommodation arrangements for speakers and participants).

**Status and key achievements**

**Events**
- The organisation of the three-day symposium on turning brain drain into brain circulation in Central Asia led by Dr. Jürgen Grote, Dr. Behrooz Gharlieghi and Prof. Muzaffar Olimov (Tajik National University) is in progress. The three-day symposium, which is hosted by DOC Research Institute and the Tajik National University in Dushanbe, Tajikistan will take place on 25–27 November 2019 in Dushanbe.
- The target group is made up of academics from Central Asia, with a special focus on young researchers. Administrators and politicians will also be invited. The symposium format has been chosen to allow participants to present their own research, but also allow enough time for discussion and a critical exchange of ideas.
- A Call for Papers was announced to attract Citizens of Central Asian countries (Kazakhstan, Kyrgyzstan, Tajikistan, Turkmenistan, and Uzbekistan) independent of whether they are presently working in their home countries or living abroad.
- At the same time, there will also be workshops aimed at fostering skills transfer, especially for the benefit of young researchers, by enhancing methods and research toolkits. Participants will receive certificates for completion of the workshops.
2. Economics

2.1. Macroeconomic policies in countries of the global south

Summary
The idea of this project is to analyse what kind of macroeconomic policy is most conducive to growth in developing countries and to investigate whether particular fiscal, monetary, and exchange-rate policies have similar effects in developed and developing countries or whether these effects are country specific. The project investigates whether insufficient government spending can lead to a collapse of output, whether independent central banks and low-inflation policies restrict growth, whether flexible monetary policy assists shock response, and whether exchange-rate undervaluation promotes export-oriented growth.

Network and partners
- Nova Science publishers;
- University of Florence;
- University of Padova.

Status and key achievements
Events
- Workshop in Moscow, October 2019.

Publications
- 4 special reports and 3 expert comments published;

2.2. Life expectancy in post-communist countries in the global context

Summary
The goal of the project is to compare different explanations for the mortality crisis in post-communist countries. This crisis is also compared with other major cases of known declines in life expectancy due to social, ‘non-material’ reasons in order to draw out lessons about the type of stress shocks that can lead to an increase in mortality. We also aim to analyse the rapid recovery of life expectancy after the crisis in Eastern Europe and Russia and other former Soviet states in the 2000s.

Network and partners
- Investment Migration Council, Geneva.

2.3. High net worth individuals

Summary
The high-net-worth-individuals (HNWI) project looks at the effect on HNWI mobility of inequality, the credibility of legal systems, visa and citizenship schemes, and capital controls and currency convertibility. The project investigates the main socio-economic and institutional factors driving the mobility of the wealthy, the connections between the mobility of individuals and the mobility of capital, the causal relationship between inequality and HNWI mobility, and government strategies to attract wealthy immigrants through various migration regimes.

Network and partners
- Asian Development Bank (terms of reference agreed);

Status and key achievements
Events

Publications
- 1 special report.

2.4. Eurasia regional integration index (ERII)

Summary
The integration concept is all about the dynamics of multi-lateral relations between economies within a specific region. Regional integration in Eurasia is a development strategy based on the assumption that collective action and economic interdependence spurs economic development. Within Eurasia, regional integration is a strategy that enhances the benefits of bilateral collaboration among its constituent states through market expansion, the harmonisation of rules and regulations, intra-regional trade growth, efficiency savings, and enhanced factor productivity. To achieve long-term sustainable development, stronger ties between neighbouring countries could provide mutual benefits. A unified strategy will support the development of complementarities between the region’s countries. In this way, Eurasian states can react to their domestic development requirements more quickly by using the advantage of collaborative activities.

Network and partners

Publications
- 1 special report.
2.5. Cross-border infrastructure for development

Summary
The DOC Research Institute successfully developed a series of policy briefs in cooperation with the T20 Network – a policy advice community of leading think tanks under the auspices of the G20 (Argentina; Fostering the cross-border infrastructure for sustainable development and regional cooperation, Japan; Economic Effects of Infrastructure Investment from the Land-based Financing).

Infrastructure is one of the key priorities of the sustainable development goals, as well as reflected in the strategic documents of various countries of the world. Infrastructure development is linked to other sustainable development goals, and the availability of appropriate and modern models (which helps deal with cross-border and cross-institutional challenges) of financing, construction and operation models is the key to long-term sustainable development. The DOC uses its international capabilities and networks to support major infrastructure initiatives, in aid of social and economic development.

Network and partners
- T20 Policy network under G20. Status and key achievements

Events
- A delegation from the DOC participated at the annual Global Solutions Summit 2019 in Berlin;
- DOC took part in T20 summit in Tokyo under the T20 Japan theme ‘Seeking a Sustainable, Inclusive and Resilient Society’;
- DOC Chairman spoke at a panel on ‘Filling the Infrastructure Financing Gap – Innovative Tools to Assist Urbanization’ at the T20 summit in Tokyo.

Publications
- DOC successfully developed a series of policy briefs under cooperation with T20 Network – policy advice community of leading think tank under G20 (Argentina; Japan);
- In 2019 DOC prepared, in collaboration with partners, a policy brief on ‘Economic Effects of Infrastructure Investment from the Land-Based Financing System’ to the T20 Task Force on Economic Effects of Infrastructure Investment, which was approved and included in the final set of policies to be delivered to the leaders of G20 at upcoming Summit. The policy brief was indicated as a reference at T20 Communique, which was delivered to Prime Minister Shinzo Abe.

2.6. Sustainable development for culture and social cohesion

Summary
Sustainable Finance has gained much attraction within the banking, investment and insurance industry over the past years. Most of the world’s largest asset management groups have incorporated elements of sustainable finance in their investment strategies. The cultural dimension of sustainability, however, is rarely on their investing menu. The topics of Sustainable Finance (SF) and Sustainable Investment (SI) primarily refer to the integration of Environmental, Social and Governance criteria (ESG) in investment decisions.

The purpose of this initiative is to create awareness on the importance of promoting culture, and diversity in the context of sustainability transitions and to promote investments that strengthen inclusiveness and social coherence. The 2005 UNESCO Convention on the Protection and Promotion of the Diversity of Cultural Expressions states that cultural diversity is a mainspring for sustainable development for communities, peoples and nations.

Network and partners
- Respethica, a French sustainability advisory firm headed by Pascale Thumerelle;
- UNESCO.

Status and key achievements
- Detailed proposal with time plan and project strategy developed;
2.7. Digitalisation

Summary
Research in the area of digitalisation looks at how technology can provide conditions for sustainable growth and could grant open access to resources, information, and knowledge. But it also looks at how these developments could also significantly impact humanity and alter the very question of what it means to be human and how we engage in dialogue.

Network and partners
• University of Arts, Berlin.

Status and key achievements
Events
• Roundtable event with the Institute of International Relations and World History at Nizhny Novgorod’s Lobachevsky State University on ‘The Impact of Digital Transformations on Security, Business Practices and the Quality of Urban Life’;
• Media appearances from Klemens Witte with Global Square and BNE Intelligence.

Publications
• 8 expert comments published.

3. Culture and civilisations

3.1. The Tunis Process

Summary
The relationship with the Muslim world is one of the biggest issues for Europe today, confronted with the rise of extremism, radicalisation and aspirations for identity and security and the rise of extremism.

Under the auspices of the Presidency of the Republic of Tunisia and in partnership with the LBH Foundation and the Al Jazeera Centre for Studies (AJCS) the DOC launched the Tunis Process – a series of high-level events that aims to generate policy recommendations and initiatives to make a positive and substantive contribution to debates around the relationship between Islam and Europe.

The second event was based on the idea the after acknowledging the “wounds of the past” between we must bridge discourses and develop initiatives that move away from long-held prejudices, fears, and misconceptions. Many dominant narratives in both Muslim-majority countries and non-Muslim countries are widening the gap between communities and continue to hinder the co-creation of a common future.

The third is planned in Paris in 1Q 2020.

3.2. Civilisations against the threat of social barbarism

Summary
This project explores the way social barbarism has become part of contemporary socio-philosophical discourse.

Network and partners
• Higher School of Economics;
• Irkutsk State University;
• Tomsk National University;
• Lobachevsky State University Nizhniy Novgorod;
• Institute of International Relations and World History at the Lobachevsky State University Nizhniy Novgorod;
• Russian Association of American Historians;
• Russian Association of Orientalists;
• Kazakhstan Institute for Strategic Studies under the President of the Republic of Kazakhstan (MOU signed);
• King Hamad Global Centre for Peaceful Co-existence, Bahrain (MOU signed);
• Alexander Gorchakov Public Diplomacy Fund;
• Ministry of Foreign Affairs of Uzbekistan Center for Development of Humanistic Ecology and Culture.

Status and key achievements
Events
• Successful organisation of 2 conferences, 2 lectures and 10 roundtables in partnership with various institutions in Russia and Eurasia visited by more than 350 participants;
• 7 external speaking engagements and more than 120 interviews to international media, including BBC, Voice of America, Radio Free Europe, France Press, Al-Jazeera and others.

Publications
• 2 books, 6 expert comments, and 1 blog.
Dialogue is at the very heart of the DOC’s mission. We believe that one of the best ways to facilitate and encourage dialogue is to bring people together in an open environment for debate and to exchange ideas. This is what we do at our successful Meet in Mitte series of regular events at our headquarters in Berlin, and at events in other cities around the world.

Each month the DOC does just that through our extensive programme of events and 2019 was no exception. We held more than 30 events in over 10 countries, attracting more than 1,000 attendees. From high-profile lectures and conferences to insightful and intimate roundtables, many opportunities for dialogue were created.

From students and youth at the beginning of their careers, to current and former heads of state – we seek to create an impartial and interactive environment at each DOC event where every attendee feels as included in the discussion as the speakers on stage. We encourage our audiences to engage with our experts at every event, and actively promote inclusivity.

By bringing together experts from different national and professional backgrounds with diverging opinions, the DOC is not only providing an independent platform for intellectuals and practitioners to exchange knowledge, ideas, and new perspectives through dialogue, but gives decisionmakers access to a diverse range of expert opinions and creates a space for a vital debate and the development of future-oriented solutions.

Increasingly we are seeking partnerships with other renowned international institutions, NGOs and universities when organising our events. By engaging with others, we ensure that our dialogues are accessible to a wider audience and feature expert voices from many different countries and perspectives. Organisations that we partnered with on events in 2019 included UNESCO, the Al-Jazeera Foundation and the LSE Ideas think tank.

Through some of these partnerships, DOC was able to hold more events internationally than any previous year and to reach out to new audiences across the globe, creating new connections and strengthening existing ones. In February 2019, the DOC held a reception in Brussels to introduce its work to the local policy community and launch its representation in the European capital. Later in the year, we held our debut seminar in India, again working with our local representative to attract a high-level audience of policymakers, academics, diplomats and influencers.

The next pages highlight some of the key events during 2019 both at the DOC’s headquarters in Berlin and in other major global cities.

In 2020, with in-person events suspended as a consequence of the COVID-19 pandemic, DOC responded quickly, launching a series of digital events. The first webinars attracted a strong global audience of policymakers, academics and influencers who come together to listen to and interact with our high-level speakers virtually. DOC will continue to host online events to ensure that even when we cannot meet face-to-face we can still uphold the principle of global dialogue.
Events highlights in 2019

SPECIAL EVENT
2019 – A Year of All the Dangers? Foreign Correspondents Event
Berlin, 23 Jan 2019
DOC kicked off 2019 with a provocative forward looking event into potential international relations scenarios for the year ahead and what they might mean specifically for Berlin. Speakers included Berlin based foreign correspondents from several international newspapers and periodicals.

SPECIAL EVENT
India in a changing World, New Delhi, 18 June
The DOC introduced its work to distinguished Indian stakeholders at the India International Centre in New Delhi. The high level speakers at this event included Former Austrian Chancellor Alfred Gusenbauer and Former India Vice President Hamid Ansari.

SPECIAL EVENT
Reception: Introducing DOC to Brussels
Brussels, 26 Feb 2019
The first event held by the DOC in Brussels to set the scene for our further work and collaboration with organizations in the heart of the EU.

SPECIAL EVENT
Islam and Europe: Overcoming differences, sharing paths
Tunis, 28 – 29 Jun 2019
The DOC’s first event to be held in Africa to kick off ‘The Tunis Process’ an ongoing collaborative initiative with the Al-Jazeera Foundation exploring the relationship between Islam and Europe.

CONFERENCE
Islam and Europe: Overcoming differences, sharing paths
Tunis, 28 – 29 Jun 2019
The DOC’s first event to be held in Africa to kick off ‘The Tunis Process’ an ongoing collaborative initiative with the Al-Jazeera Foundation exploring the relationship between Islam and Europe.

JOINT CONFERENCE
The situation in the Persian Gulf: A space in perpetual crisis?
Paris, 8 July 2019
The DOC co-organised a high-level conference at the French Senate in Paris alongside the Centre for Strategic & Prospective Studies (Centre d’Etude et de Prospective Stratégique or CEPS) to address current tensions in an area of the world where the interests of various regional and international players overlap.

MEET IN MITTE
“30 years after the fall of the Berlin Wall: Building new Alliances for Peace” with Jean-Pierre Raffarin
Berlin, 10 Sep 2019
Former French Prime Minister Jean-Pierre Raffarin delivered an insightful lecture at the DOC office in Berlin calling for new international partnerships for peace. The event was attended by German and international policymakers, diplomats, academics, business people and civil society representatives.

MEET IN MITTE
30th Anniversary of the Fall of the Berlin Wall with Andrey Grachev
Berlin, 30 Oct 2019
Andrey Grachev, former spokesman and advisor to Mikhail Gorbachev joined DOC for a special edition of our Meet in Mitte series. Drawing on his expertise in the area he discussed the relationship of Europe and Russia 30 years on from the landmark moment of the fall of the Berlin Wall.

MEET IN MITTE
Launch of the DOC “Eurasia Integration Index” / Bruno Macaes’ book
Berlin, 26 Nov 2019
Bruno Maçães, author of the bestselling book “The Dawn of Eurasia” and former Europe Minister of Portugal, to speak on the rise of Eurasia in the context of the launch of the DOC’s exciting project, the Eurasian Integration Index Initiative.
Rhodes Forum

The Rhodes Forum is the DOC’s flagship public event, taking place on the beautiful Greek island of Rhodes every year since 2003. Debates at the Forum have produced ideas capable of shaping the future development of the world, and the concepts, strategies, and solutions that have been debated always share the same humancentric aspiration – that cultural diversity and the common good of all people should be cherished and nurtured.

It was in this spirit that the 17th edition of the Rhodes Forum convened in October 2019 to debate the diverse challenges facing the world, as well as possible routes towards a more peaceful and inclusive future. The Forum took place three decades after the fall of the Berlin Wall, with the world more divided than ever and the international framework and institutions of global governance under increasing strain.

The agenda was based on a civilisational approach aimed at resolving issues of economic sustainability, the progress of civilisational states, digitalisation, interreligious dialogue, and cross-cultural interactions. The Forum achieved its objective in demonstrating the increased relevance of the dialogue of civilisations methodology, and its ability to make a difference by producing convincing proposals on issues that trouble policymakers, experts, and the public.

The DOC welcomed one of the biggest audiences in the 17-year history of the event, both in number and geographical reach, including delegations from Europe, China, India, America, Argentina and Africa. In addition, most sessions were broadcast online via DOC social media channels, bringing the Rhodes debates to a global audience.

The DOC was proud to welcome His Excellency, the President of Niger Mahamadou Issoufou who delivered the keynote speech at the Forum, continuing the Forum’s traditional focus on Africa. President Issoufou discussed an African perspective on security and economic development, calling for more inclusive dialogue when addressing issues in the region. He also described his attempts to seek greater global commitment to countries in the West African region.

The Forum retained traditional highlights, such as the annual Leaders’ Club meeting, which again brought together many high-profile attendees. This year Rhodes also introduced new session formats, with fewer speakers per panel and high-profile moderators, facilitating a good exchange of arguments. Other new elements included the introduction of sessions focused on sustainable finance and philanthropy. The Forum also attracted a number of high profile commercial, knowledge and media partners, further underscoring its growing relevance as a major international platform for debating current issues.

Ahead of the Forum, the DOC published the Rhodes Report, “Civilisations, states, and world order: Where are we? Where are we heading?”. Authored by Professor Richard Higgott of the Institute of European Studies at the Vrije Universiteit Brussels, the Report provides a "state of play" of the problems and prospects in the current world order, assesses the key obstacles inhibiting reform of that order, and identifies the role that civilisational dialogue could and should play. The DOC held meetings in a number of key European capitals in the run-up to the Forum to present the report, which was well received by the professional community and was the subject of significant and substantive debate during the Forum itself.

The media programme of the 2019 Rhodes Forum was the most ambitious in the event’s history. Almost 50 journalists from some 20 countries attended, and around 250 print/online articles and video reports were filed from the Forum. Rhodes 2019 achieved coverage in top-tier media from countries including the UK, US, France, Greece, and China. Significant coverage across Africa was also generated by the presence of the President of Niger. The Forum also strengthened its ties with two international TV channels as media partners – CGTN of China and ERT of Greece – and brought on board a new partner, young Indian digital TV channel GoNews.
Key speakers at the 2019 Rhodes Forum

President Mahamadou Issoufou of Niger
Martin Schulz
former President of the European Parliament
Gabriela Ramos
OECD Chief of Staff and Sherpa to the G20
Bruno Maçães
author of “The Dawn of Eurasia” , former European Minister of Portugal

PeterEigen
founder of Transparency International
ShaidaIslam
Director of Europe and Geopolitics at Friends of Europe
WangHuiyao
Chairman, Center for China and Globalization
EhudOlmert
former Prime Minister of Israel

DemetSabanOzletidoğan
Chairwoman of Mediasa
IwiSumbada
businessman and philanthropist
VladimirChizhov
Russian Permanent Representative, Ambassador to the EU
HannaneFerdjani
Lead Presenter and Producer for the Afriканews channel

GeneralDominiqueTrinquand
Former Head of French military mission to the UN
PascaleThuneville
Founder of Receptica
IvorIchikowitz
Executive Chairman of the Paramount Group
AndreiKlepach
Senior Economist, VEB

RubenVardanyan
Co-Founder of RVVZ Foundation
JeanYvesOlivier
Founder, Brazzaville Foundation
Prof John ChrysoulaKakis
Greek Republic Ministry of Foreign Affairs
KatherineMarshall
Senior Fellow of the Berkeley Center for Religion, Peace, and World Affairs

Rhodes Forum 2019 in global media

48 journalists from more than 20 countries
More than 50 interviews conducted during the Forum
More than 150,000 views of the livestream
200,000 reach on Twitter

Media represented at the Rhodes Forum in 2019 included

Partnerships
The DOC thanks all of the partners who supported the 2019 Rhodes Forum
Media and public outreach

The DOC’s communications strategy is founded on values of openness and transparency, and the institute reaches out to and engages with different audiences around the world – from policymakers to the diplomatic and academic communities, other think tanks and research institutes, and media and influencers.

An active communications programme embracing traditional and digital/social media is an important element of the DOC’s public presence. The Chairman and CEO of the DOC regularly give interviews to top-tier global media as expert commentators on the DOC’s core areas of expertise. Media also appreciate the insights that they can gain from DOC experts and researchers. Senior representatives of the DOC are also regularly invited to speak at major global policy events, academic conferences and leading forums.

DOC in global media

680 mentions in global media in 2019
Interviews and articles in top-tier media including

CNBC  euro news  ALJAZEERA  THE JERUSALEM POST

EURACTIV  United News of India  THE JERUSALEM POST

TASS  Xinhua News Agency  USA TODAY

Kronen Leitung  Les Echos  The Guardian

LE SPECTACLE DU MONDE  LE FIGARO  TRTWORLD

Vladimir Yakunin speaks regularly to CNBC, including at the St Petersburg International Economic Forum in 2019

Jean-Christophe Bas spoke to AfricaNews TV live about the upcoming visit by the President of Niger to the Rhodes Forum

Rhodes Report author Richard Higgott was interviewed about the report and the rise of populism by Euronews anchor Stefan Grobe

Jean-Christophe Bas talked to GoNews of India about the rise of populism and resurgent nationalist sentiment
Website and social media

The DOC’s website (www.doc-research.org) highlights the DOC’s advocacy, publications, research, events and press work. It attracts visitors from all over the world, but when it comes to the top five audience, our visitors come from:

1. USA
2. Germany
3. Russia
4. UK
5. India

The DOC is active on Facebook, Twitter and on its YouTube Channel. Thanks to social media, it is possible to collect feedback about our work and to start discussions with global audiences about urgent international topics.

DOC TV has been present on YouTube since 2016. DOC TV publishes videos of DOC events on YouTube and records interviews with some of the most interesting participants. Event sum ups and features were produced to inform our follower and target groups about our activities. These are also disseminated over social media and the website to engage people in its dialogue on key issues. That way DOC could raise awareness about its events and make them even more popular.

DOC’s global public presence

In 2019, senior DOC speakers including Chairman Vladimir Yakunin and CEO Jean-Christophe Bas were invited to speak at numerous major events around the world. Prominent public speaking roles bring the DOC’s messages to high-level audiences including politicians and policymakers, senior diplomats and academics, as well as media and influencers. They also create additional opportunities for building networks among leading figures who share the DOC’s values and commitment to civilizational dialogue. More about DOC speaking engagements can be found on our website.

Vladimir Yakunin addressed the opening session “World (dis) order: Who will write the history of the future?” at the Astana Economic Forum

Jean-Christophe Bas spoke alongside prominent French and Chinese representatives at the Dialogue Sino-Français sur les Civilisations in Paris

Jean-Christophe Bas debating shared global values at Krynica Economic Forum in Poland

Vladimir Yakunin spoke during a panel on infrastructure financing and urbanisation at the 120 Summit in Tokyo
Governance overview

The governance of the DOC comprises three bodies: (1) the Supervisory Board, (2) the Management team, and (3) the Programme Council. Members of the Supervisory Board and the Programme Council are drawn from an international cohort of experts, policymakers, entrepreneurs and academics, committed to the DOC’s mission of conceiving and enhancing multilateral responses to global issues.

The Supervisory Board, headed by the DOC Chairman Dr. Vladimir Yakunin, comprises senior advisors and major donors from across the globe. The Supervisory Board’s role includes:

- setting DOC’s overall strategic priorities.
- providing oversight of activities.

Led by the Chief Executive Officer, who directs strategy and oversees its implementation, the Management team is responsible for the day-to-day activities of the DOC. Management liaises with the Supervisory Board and Programme Council with regards to ongoing research projects, upcoming events, and potential new initiatives and avenues for research.

The Programme Council’s role is:

- To advise the DOC management on research projects, and on policy and advocacy initiatives.
- To advise the DOC on the design and content of the annual Rhodes Forum.
- To propose research projects, events and initiatives, highlight grant opportunities and to create potential synergy for joint projects.
Founders and Management team

Founders

Vladimir Yakunin
Doctor of Political Sciences, Head of the Department of State Governance of the Faculty of Political Science, MSU

Walter SCHWIMMER
Former Secretary General of the Council of Europe

Peter W. Schulte
Professor, Political Science Department, Georg-August University of Göttingen (1942-2020)

Management

Jean-Christophe Bas
CEO, Head of Executive Board

Ekaterina Gusš
Chief Operations Officer of Doc Research Institute, Member of Executive Board

Vladimir Popov
Research Director in Economics, Political sciences, Ph.D. in Economics

Rebecca Creamer
Event and Marketing Manager, DOC Research Institute

Andrey Filippov
Executive Director, DOC Moscow office

Agnieszka Rzepka
Press Officer

Supervisory Board

Vladimir Fortov
Member of the Russian Academy of Sciences, President of the Russian Academy of Sciences (2013–2017)

Alfred Gusenbauer

Wang Huiyao
President, Center for China and Globalization

Václav Klaus
Founder of the Václav Klaus Institute, President of Czech Republic (2003–2013)

Jean-Pres Olivier
Businessman, Founder of Brazzaville Foundation

Djoomar Orozbaev
Former Prime Minister of Kyrgyzstan

Peter W. Schulte
Professor, Political Science Department, Georg-August University of Göttingen (1942-2020)

Walter SCHWIMMER
Former Secretary General of the Council of Europe

Ruben Vardanyan
Social entrepreneur and impact investor, President of LLC VARDANYAN, BIGTOM AND PARTNERS, Co-Founder of RVVZ Foundation

Princess Gloria von Thurn und Taxis
Entrepreneur and philanthropist, a member of the German princely House of Thurn and Taxis

Li Xin
Professor, Director of Institute for Economic Comparative Studies, Director of Dept. of Russian and Central Asian Studies, Shanghai Institute for International Studies

Vladimir Yakunin
Doctor of Political Sciences, Head of the Department of State Governance of the Faculty of Political Science, MSU
Programme Council

Alexey Gromyko
Director, Institute of Europe, Corresponding Member, Russian Academy of Sciences, Moscow

Pablo Avila
Professor, Universidad de Buenos Aires, Head of Policy and Research, Co-chair Policy & Research, T20 Argentina

Naciye Selin Senocak
Director of the Diplomatic and Strategic Studies Center

Jama Kwame
Sundaram
Senior Adviser, Khazanah Research Institute, Malaysia

Schelto Gill
Executive Secretary/Senior Fellow, Guerrand-Hermès Foundation for Peace Research Institute

Rupert Graf Strachwitz
CEO of the Maccarone Foundation, Director of the Maccarone Institute for Philanthropy and Civil Society

Richard Talwa
Professor, University of Kent in Canterbury

Shada Islam
Director for Europe & Geopolitics, Friends of Europe

Katherine Marshall
Professor of the practice of development, conflict, and religion at the School of Foreign Service of the Georgetown University

Adrian Pabst
Head of School of Politics and International Relations, University of Kent

Shaurya Dharal
India Foundation Partner, Torch Investment Management

Deqing Ji
Vice Dean of the Institute for A Community with Shared Future, Communication University of China

Uri Dadush
Senior Fellow at the Policy Center for the New South

Rathnaie Marchetti
Director for Internationalization and Associate Professor in International Relations at the Department of Political Science and the School of Government of ULAB University

Funding

As the DOC Research Institute is independent from any national government it seeks private and public funding through several channels. In 2019 the Institute funded its activities through the following:

The DOC Endowment Fund – This fund was established well in advance of the foundation of DOC Research Institute to guarantee constant funding over the course of the first years. Mid-term, it is envisaged to obtain approximately 50% of the overall budget from other sources, both private and public.

Donations – The DOC seeks grants and funding from all appropriate private sources such as trusts and foundations, corporations, and individuals that share the DOC’s vision and mission. These funds are often allocated to special work streams, research programmes, conferences, or particular publications.

Institutional Funding – The DOC is constantly monitoring grant opportunities from institutions like the EU and its rather substantial H2020 research and innovation programme, and from multilateral organisations and grant making agencies worldwide. Applications are often written in large consortia with many international research partners.

The activities above not only secure income for the DOC’s work, but also create a network of donors, sponsors, and partners for different research themes, events, and publications. As the DOC is a rather young organisation, this helps tremendously in becoming a renowned name in the expert community and in the corporate world interested in international dialogue and civil society.
2019 was a successful year for the DOC Research Institute in terms of partnership development and international network-building. The introduction of the Meet in Mitte event series in Berlin, new policy initiatives, and a successful 2019 Rhodes Forum helped to significantly improve and strengthen the DOC’s image in Germany and internationally.

In 2019, the DOC received support from numerous international partners – intellectual, media, and financial sponsors. Among organisations that supported the DOC financially in 2019 were Al Jazeera, the Hermes Foundation, LBH, Cultural Infusion, Roedl & Partners, Ichikowitz Foundation, Leman Capital, Aegean Airlines, Presidency of Tunis, Rhodes/South Aegean administration, as well as a few private donors. Most of these partners supported the Rhodes Forum and Tunisia Process initiative.

In addition, in 2019 the DOC won two research grants: 53,000 EUR from Volkswagen Stiftung for the organisation of a conference and policy paper on “Brain Drain in Central Asia” (the conference took place in Dushanbe on 27.11.2019) and 30,000 EUR from Interreg Central Europe for cooperation on innovation to make Central Europe more competitive.

Important intellectual partners of the DOC in 2019 included the T20, UNESCO, Kent University, LSE Ideas, KAICIID, Al Jazeera Center for Studies, ADB, Shanghai Normal University, University of Warsaw, Carlton University, University of Lincoln, Brussels School of International Studies, LUISS Guido Carli University, Confindustria Assafira & Mediterraneo, University of Glasgow, Civil Society Europe, The Economic and Social Committee of the European Union, Partners for Peace Consortium, The Austrian National Defence Academy, Austrian Ministry of Defence, SETA Foundation for Political, Economic and Social Research, Tajik National University, Higher School of Economics in Moscow, University of Florence, University of Padova, Centre for the Central Eurasian Studies at the University of Tehran, German-Kazakh Society in Berlin, Institute of International Relations and World History at the Lobachevsky State University Nizhny Novgorod, Russian Association of American Historians, Russian Association of Orientalists, Kazakhstan Institute for Strategic Studies under the President of the Republic of Kazakhstan, and the King Hamad Global Centre for Peaceful Co-existence in Bahrain.
Endowment for DofC Foundation

The Endowment for the World Public Forum “Dialogue of Civilizations” (DofC) Foundation was established in July 2013 with its registered office in the Canton of Geneva, Switzerland. The Foundation pursuant to Articles 80ff. of the Swiss Civil Code is a not-for-profit foundation (CHE-162.677.086). The Endowment for DofC Foundation has a mission to support research in the political and social sciences, religion and culture, developing communication between countries on political and economic matters, and seeking compromise in cases of social unrest and international disputes. The Foundation supports several organisations, including organisations of the DOC Group and Youth Time International Movement, ensuring their stable development while each of these organisations have their own professional fundraising activity covering part of their budgets.

As noted above the Foundation is subject to the Supervisory Oversight of Surveillance federale des Foundations (www.surveillancedefonations.ch), in Bern, Switzerland, which is one of the strictest supervisory authorities in the world. The Foundation has adopted rigorous internal corporate governance procedures, and works with leading independent local and international professional firms to ensure compliance with all of its Regulatory obligations. The Foundation also takes seriously and adopts the highest possible standards to respect its fiduciary obligations to its Donors and other Stakeholders.

For those who share the Foundation’s aims of encouraging positive dialogue and communication, we would welcome all of our Donors and Stakeholders to become actively and closely involved in our work. We encourage inclusion and sharing of ideas across a broad spectrum, as a means to further the stated Mission of the Foundation. made through various giving vehicles inside EU and worldwide may result in tax relief if certain conditions are met. The Foundation works with each donor individually to ensure that all requirements to claim relief are satisfied so that the process of getting the tax relief is smooth.

Options of giving
The donor can donate to Foundation not only cash but also assets like stock or real estate and planned gifts, e.g. bequest in a will or revocable living trust. Beneficiary designation of a retirement plan, owner and/or beneficiary designation of a life insurance policy, etc.

Intended use of capital
Return earned on invested donations is transferred to finance the programmes strictly in accordance with the donor agreement and/or a decision of the Foundation’s Board.

Financial transparency
The Foundation is controlled by the Board, numerous Foundation’s committees assist the Board in reviewing of grant proposals, investments of funds, as well as the supervision of certain risks, etc.

Corporate governance
As noted above the Foundation is subject to the Supervisory Oversight of Surveillance federale des Foundations (www.surveillancedefonations.ch), in Bern, Switzerland, which is one of the strictest supervisory authorities in the world. The Foundation has adopted rigorous internal corporate governance procedures, and works with leading independent local and international professional firms to ensure compliance with all of its Regulatory obligations. The Foundation also takes seriously and adopts the highest possible standards to respect its fiduciary obligations to its Donors and other Stakeholders.

Dialogue and inclusive partnership
For those who share the Foundation’s aims of encouraging positive dialogue and communication, we would welcome all of our Donors and Stakeholders to become actively and closely involved in our work. We encourage inclusion and sharing of ideas across a broad spectrum, as a means to further the stated Mission of the Foundation.

Goals
Granting scholarships
Providing financial support for media, educational institutions or projects, or research centres
Financing research and cultural projects
Providing financial support for conferences, seminars, symposia and the like
Apart from an opportunity to increase the donation by investing the donated funds the Endowment for DofC offers several unique advantages to potential donors

Long term partnership
Each donation to the Endowment for DofC Foundation provides stable long-term partnership with DOC Group. All donations are invested that ensures the stable development, capital growth and its use for future development of DOC projects

Tax advantages
The Foundation is a registered charity in Switzerland and therefore any donation...
Financial overview

This section presents the combined 2019 financial statements for the DOC Group, which contains the DOC Research Institute gGmbH (Berlin, Germany); the Dialogue of Civilizations (Vienna, Austria); and the Public Forum “Dialogue of Civilizations” (Moscow, Russia). The financial statements have been prepared in accordance with international financial reporting standards for small and medium-sized entities (“IFRS SME”).

The Dialogue of Civilizations Research Institute gGmbH is a non-profit organisation based in Germany and registered in Berlin. The World Public Forum – Dialogue of Civilizations, which closed in 2019, was the Vienna branch of the DOC Research Institute, while the Public Forum “Dialogue of Civilizations” is a fund established in Moscow, Russia. All entities are non-profit organisations which are exempt from income tax under local legislation. The figures shown in the evaluations are all shown in Euros (EUR), except where otherwise indicated. The entities in the DOC Group are combined due to mutual purposes and tasks to fulfill the statutory activities of the organisations under common control by trustees and donors.

The DOC Group does not pursue commercial activities. Its activities are focused on uniting the efforts of the global community to protect spiritual and cultural values and to create a space for constructive dialogue among civilisations. The presented financials have been audited by LLC ADE Audit, a member of Geneva Group International, which is a global alliance of leading independent law, accounting, audit, and management consulting firms, set up in Switzerland in 1995. The opinion of the auditors is also presented in this section.
Independent Auditor’s Report

To the Supervisory Board of DOC Group consisting of Dialogue of Civilizations Research Institute gemeinnützige GmbH (Berlin, Germany), World Public Forum – Dialogue of Civilizations (Vienna, Austria) and Public Forum “Dialogue of Civilizations” (Moscow, Russia).

Our opinion

In our opinion, the combined financial statements present fairly, in all material respects, the combined financial position of DOC Group and its entities: Dialogue of Civilizations Research Institute gemeinnützige GmbH (Berlin, Germany), World Public Forum - Dialogue of Civilizations (Vienna, Austria) and Public Forum “Dialogue of Civilizations” (Moscow, Russia) (together - the “Entities”) as at 31 December 2019, and their combined financial performance and their combined cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS) for Small and Medium-sized Entities.

What we have audited:
The Entities’ combined financial statements comprise:

- the combined statement of financial position as at 31 December 2019;
- the combined statement of activities for the year then ended;
- the combined statement of cash flows for the year then ended and
- the notes to the combined financial statements, which include significant accounting policies and other explanatory information.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Combined Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Entities in accordance with the International Ethics Standards Board for Accountants’ Code of Ethics for Professional Accountants (IESBA Code) together with the ethical requirements of the Auditor’s Professional Ethics Code and Auditor’s Independence Rules that are relevant to our audit of the combined financial statements in the Russian Federation. We have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code.

Our audit approach

Overview

- Overall materiality for the combined financial statements: Euros 67,781, which represents 1.5% of the Entities’ total expenditures for the reporting period;
- We conducted our audit work at Dialogue of Civilizations Research Institute gemeinnützige GmbH (Berlin, Germany), World Public Forum – Dialogue of Civilizations (Vienna, Austria) and Public Forum “Dialogue of Civilizations” (Moscow, Russia);
- We designed our audit by determining materiality and assessing the risks of material misstatement in the combined financial statements. In particular, we considered where management made subjective judgements; for example, in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain. We also addressed the risk of management override of internal controls, including among other matters consideration of whether there was evidence of bias that represented a risk of material misstatement due to fraud.

Materiality

The scope of our audit was influenced by our application of materiality. An audit is designed to obtain reasonable assurance whether the combined financial statements are free from material misstatement. Misstatements may arise due to fraud or error. They are considered material if individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the combined financial statements.

Based on our professional judgement, we determined certain quantitative thresholds for materiality, including the overall materiality for the combined financial statements as a whole as set out in the table below. These, together with qualitative considerations, helped us to determine the scope of our audit and the nature, timing and extent of our audit procedures and to evaluate the effect of misstatements both individually and in aggregate on the combined financial statements as a whole.

Overall materiality for the combined financial statements

<table>
<thead>
<tr>
<th>Euros</th>
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<tbody>
<tr>
<td>67,781</td>
</tr>
</tbody>
</table>

How we determined it

1.5% of the Entities’ total expenditures for the reporting period

Rationale for the materiality benchmark applied

We chose using total expenditures as the materiality benchmark. Given the Entities’ activity, total expenditures represent a more appropriate indicator of the size of the Entities and risks of misstatement than other benchmarks. We chose 1.5% of the benchmark, which is consistent with quantitative materiality thresholds used for nonprofit organizations.

Responsibilities of management and those charged with governance for the combined financial statements

Management is responsible for the preparation and fair presentation of the combined financial statements in accordance with IFRS for Small and Medium-sized Entities, and for such internal control as management determines is necessary to enable the preparation of combined financial statements that are free from material misstatement, whether due to fraud or error.
In preparing the combined financial statements, management is responsible for assessing the Entities’ ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entities or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entities’ financial reporting process.

Auditor’s responsibilities for the audit of the combined financial statements

Our objectives are to obtain reasonable assurance about whether the combined financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these combined financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the combined financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entities’ internal control;
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;
- Conclude on the appropriateness of management’s use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entities’ ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor’s report to the related disclosures in the combined financial statements or if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor’s report. However, future events or conditions may cause the Entities to cease to continue as a going concern;
- Evaluate the overall presentation, structure and content of the combined financial statements, including the disclosures, and whether the combined financial statements represent the underlying transactions and events in a manner that achieves fair presentation;
- Obtain sufficient appropriate audit evidence regarding the financial information of the Entities or business activities within the Entities to express an opinion on the combined financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the combined financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor’s report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The certified auditor responsible for the audit resulting in this independent auditor’s report is Victor Mikhailovich Smirnov.

V.M. Smirnov, the certified auditor
LLC «ADE Audit»
15 June 2020
Moscow, Russian Federation
Financial statements

### Combined Statement of Activities for the year ended 31 December 2019

<table>
<thead>
<tr>
<th></th>
<th>Restricted funds</th>
<th>Unrestricted funds</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Income from:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Donations</td>
<td>2,702,445</td>
<td>1,617,501</td>
<td>4,319,946</td>
</tr>
<tr>
<td>- Other gains</td>
<td>27,817</td>
<td>27,817</td>
<td></td>
</tr>
<tr>
<td><strong>Expenditure on:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Events</td>
<td>(2,375,297)</td>
<td></td>
<td>(2,375,297)</td>
</tr>
<tr>
<td>- Research projects</td>
<td>(327,148)</td>
<td></td>
<td>(327,148)</td>
</tr>
<tr>
<td>- Office expenses</td>
<td></td>
<td>(1,693,232)</td>
<td>(1,693,232)</td>
</tr>
<tr>
<td>- Other expenses</td>
<td></td>
<td>(123,079)</td>
<td>(123,079)</td>
</tr>
<tr>
<td><strong>Net loss</strong></td>
<td>-</td>
<td>(147,540)</td>
<td>(147,540)</td>
</tr>
<tr>
<td><strong>Other comprehensive income:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Foreign currency translation</td>
<td>-</td>
<td>(23,452)</td>
<td>(23,452)</td>
</tr>
<tr>
<td><strong>Total comprehensive loss</strong></td>
<td>-</td>
<td>(147,541)</td>
<td>(147,541)</td>
</tr>
</tbody>
</table>

### Combined Statement of Activities for the year ended 31 December 2018

<table>
<thead>
<tr>
<th></th>
<th>Restricted funds</th>
<th>Unrestricted funds</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Income from:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Donations</td>
<td>2,988,806</td>
<td>1,895,262</td>
<td>4,884,067</td>
</tr>
<tr>
<td>- Other gains</td>
<td>89,914</td>
<td>89,914</td>
<td></td>
</tr>
<tr>
<td><strong>Expenditure on:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Events</td>
<td>(2,669,714)</td>
<td></td>
<td>(2,669,714)</td>
</tr>
<tr>
<td>- Research projects</td>
<td>(319,092)</td>
<td></td>
<td>(319,092)</td>
</tr>
<tr>
<td>- Office expenses</td>
<td></td>
<td>(1,719,636)</td>
<td>(1,719,636)</td>
</tr>
<tr>
<td>- Other expenses</td>
<td></td>
<td>(84,374)</td>
<td>(84,374)</td>
</tr>
<tr>
<td><strong>Net loss</strong></td>
<td>-</td>
<td>181,166</td>
<td>181,166</td>
</tr>
<tr>
<td><strong>Other comprehensive loss:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Foreign currency translation</td>
<td>-</td>
<td>(18,954)</td>
<td>(18,954)</td>
</tr>
<tr>
<td><strong>Total comprehensive loss</strong></td>
<td>-</td>
<td>162,212</td>
<td>162,212</td>
</tr>
</tbody>
</table>
Combined Statement of Cash Flows for the year ended 31 December 2019

<table>
<thead>
<tr>
<th>In Euros</th>
<th>Year ended 31 December 2019</th>
<th>Year ended 31 December 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>CASH FLOWS FROM OPERATING ACTIVITIES</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Receipts from donations</td>
<td>3,995,333</td>
<td>4,826,471</td>
</tr>
<tr>
<td>Expenditures</td>
<td>(4,216,551)</td>
<td>(4,686,912)</td>
</tr>
<tr>
<td>Interest received</td>
<td>-</td>
<td>2</td>
</tr>
<tr>
<td>Foreign currency translation</td>
<td>11,125</td>
<td>5,239</td>
</tr>
<tr>
<td>Net cash (used in)/received from operating activities</td>
<td>(210,093)</td>
<td>144,799</td>
</tr>
<tr>
<td>CASH FLOWS FROM INVESTING ACTIVITIES</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net cash used in investing activities</td>
<td>(10,967)</td>
<td>(43,675)</td>
</tr>
<tr>
<td>Net (decrease)/increase in cash and cash equivalents</td>
<td>(221,060)</td>
<td>101,125</td>
</tr>
<tr>
<td>Cash and cash equivalents at the beginning of the year</td>
<td>691,902</td>
<td>590,777</td>
</tr>
<tr>
<td>Cash and cash equivalents at the end of the year</td>
<td>470,842</td>
<td>691,902</td>
</tr>
</tbody>
</table>

Combined Statement of Financial Position as at 31 December 2019

<table>
<thead>
<tr>
<th>In Euros</th>
<th>31 December 2019</th>
<th>31 December 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>ASSETS</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Non-current assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fixed assets</td>
<td>89,067</td>
<td>136,740</td>
</tr>
<tr>
<td>Prepaid rental deposit</td>
<td>47,080</td>
<td>47,080</td>
</tr>
<tr>
<td>Total non-current assets</td>
<td>136,147</td>
<td>183,820</td>
</tr>
<tr>
<td>Current assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Inventories</td>
<td>27,677</td>
<td>24,652</td>
</tr>
<tr>
<td>Advances issued</td>
<td>241,619</td>
<td>81,931</td>
</tr>
<tr>
<td>Trade and other receivables</td>
<td>95</td>
<td>29,369</td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>470,842</td>
<td>691,902</td>
</tr>
<tr>
<td>Total current assets</td>
<td>740,233</td>
<td>827,854</td>
</tr>
<tr>
<td>TOTAL ASSETS</td>
<td>876,380</td>
<td>1,011,674</td>
</tr>
<tr>
<td>CURRENT LIABILITIES</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Provision for vacation</td>
<td>79,048</td>
<td>103,712</td>
</tr>
<tr>
<td>Provision for other expenses</td>
<td>48,722</td>
<td>47,410</td>
</tr>
<tr>
<td>Other staff payables</td>
<td>4,667</td>
<td>535</td>
</tr>
<tr>
<td>Taxes payable</td>
<td>77,759</td>
<td>62,268</td>
</tr>
<tr>
<td>Other current liabilities</td>
<td>130,282</td>
<td>114,306</td>
</tr>
<tr>
<td>TOTAL CURRENT LIABILITIES</td>
<td>340,478</td>
<td>328,233</td>
</tr>
<tr>
<td>TOTAL NET ASSETS</td>
<td>535,902</td>
<td>683,443</td>
</tr>
<tr>
<td>FUNDS</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Charter capital</td>
<td>25,000</td>
<td>25,000</td>
</tr>
<tr>
<td>Unrestricted funds</td>
<td>510,902</td>
<td>658,443</td>
</tr>
<tr>
<td>TOTAL FUNDS</td>
<td>535,902</td>
<td>683,443</td>
</tr>
</tbody>
</table>
The general logo is a combination of symbol (the sphere), typography, DOC, descriptor – indication of the company’s activities (Research institute). Logo should be used in business documentation, advertising, and packaging materials, as well as in design of interiors and exteriors. General logo is used in full-color printing in advertising materials: booklets, leaflets, outdoor advertising, etc.
**General Logo**

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**General Logo Use**

- Used in full-color printing in advertising materials: booklets, leaflets, outdoor advertising, etc.

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**Expert Comment**

**Income security and the quest for dignity in an unequal world**

Fred Harrison

**DOC Insight**

**Suspending US-South Korean large-scale military exercises unlikely to change North Korea’s nuclear course**

Maya Janik

**DOC Insight**

**Platform labour conditions: Yandex innovation prompts concerns**

Klemens Witte

**DOC Insight**

**A feminine future? Mass transformation for the bottom billion**

Jack Sim

**DOC Insight**

**Afghanistan: Easy to enter; hard to leave**

Alexey Malashenko

**DOC Insight**

**Ignorance-inspired Brexit imperial nostalgia**

Jomo Kwame Sundaram

**DOC Insight**

**Infrastructure investment and growth: Market failures can be corrected by the government**

Vladimir Popov

**DOC Insight**

**Kazakhstan: The transition has finally begun**

Alexey Malashenko

**Article**

**The rise of the visible rich in India**

Anthony D’Costa

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**Article**

**Universal basic income: The way to prosperity or idleness**

Klemens Witte

**DOC Insight**

**Brexit: Are the British elite up to the task (2)**

Vladimir Popov

**Expert Comment**

**Towards a new panfricanism? Africa’s situation and perspective: A short introduction**

Roland Benedikter/William Mensa Tsehinde

**Expert Comment**

**The role of think tanks in influencing the EU-Africa partnership**

Silvia Menegazzi

**Expert Comment**

**Foreign Exchange Reserves and Exchange Rates: Reaction to Shocks in Short-Term and Long-Term Economic Growth**

Vladimir Popov

**Article**

**Do we need a UBI right now or a reassessment?**

Christian Schultz

**DOC Insight**

**A new stage in Russian-Israeli relations?**

Alexey Malashenko

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**DOC Insight**

**Populism and the European elections**

Jürgen Grote

**DOC Insight**

**The family that fights Israel’s 2019 elections**

Harvey Stein

**DOC Insight**

**The Sri Lanka attacks: A view from New Delhi**

Suresh Keswani

**DOC Insight**

**Unconditional basic income and cryptocurrencies**

Karenska Schröder

**DOC Insight**

**Italy’s deal with China: Much ado about nothing much**

Mario Nitti

**DOC Insight**

**After the Ukrainian presidential elections: Anything is possible and nothing is certain**

Maya Janik

**DOC Insight**

**The Belt and Road Initiative as a new model for global inclusive development and solidarity**

Vladimir Yakunin

**Expert Comment**

**Stabilising the Balkans: Towards a regional security architecture in Southeast Europe**

Wiinfred Veit

**Expert Comment**

**Let investors’ growing appetite for sustainable finance benefit culture**

Pascale Thumerelle

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**May**

**Special Report**

**Personal identity in the postmodern era**

Kira Preobrazhenskaya, Valeriy Zhovt, Alexey Gryakalov, Kirill Ermilov and Svetlana Martynova

**Expert Comment**

**Living together in peace**

Robert Mudida

**DOC Insight**

**Huawei**

Eduard Voytenko

**Article**

**If the Chinese buying spree is over, why does the US housing affordability crisis persist?**

Anthony Orlando

**DOC Insight**

**The scale of the Indian elections**

Suresh Keswani and S. Y. Quraishi

**DOC Insight**

**Eurasian outlook**

Behrooz Gharleghi

**Article**

**Reinventing hegemonies: A conference**

Leslie Pal

**Expert Comment**

**Fragments of an ecology of care: Basic income beyond the nation-state**

Julio Linares

**DOC Insight**

**The Eurasia Integration Index: A concept note**

Behrooz Gharleghi
Logo and corporate identity
Brand manual Dialogue of Civilizations Research Institute

GENERAL LOGO
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General logo is used in full-color printing in advertising materials: booklets, leaflets, outdoor advertising, etc.
List of events

SPECIAL EVENT
2019 – A Year of All the Dangers?
Foreign Correspondents Event
Berlin, 23 Jan 2019

MEET IN MITTE
A world without an INF Treaty?
A lecture with Dr. Andrey Kortunov
Berlin, 26 Jan 2019

SPECIAL EVENT
Reception: Introducing DOC to Brussels
Brussels, 26 Feb 2019

ROUND TABLE
The Impact of Digital Transformations on Security, Business Practices and the Quality of Urban Life
11–12 Mar 2019

CONFERENCE
International Gathering of the International Federation of Coexisters
Berlin, 15–17 Mar 2019

MITTE IN MITTE
Making cultural diversity work: An interactive workshop with Peter Mousaferiadis
Berlin, 8 Apr 2019

SEMINAR
Workshop on Religion Studies: Methods, Instruments and Analysis
Tomsk, 18 Apr 2019

CONFERENCE
Rethinking Hegemonies
Shanghai 24–26 Apr 2019

CONFERENCE
The Council of Europe – still a Pan-European Platform?
Vienna, 8 May 2019

MEET IN MITTE
‘Game Over’ - a discussion with author Dr. Hans-Peter Martin
Berlin, 9 May 2019

ROUND TABLE
The role of religious identity in the modern world
22 May 2019, 43 attendees

ROUND TABLE
Multiple vectors of Central Asia: Uzbekistan’s case
Moscow, 28 May 2019

SPECIAL EVENT
12th Annual Festival - Kulturen bitten zu Tisch at the Sigmund-Freud-Park
Vienna, 6 Jun 2019

SPECIAL EVENT
India in a changing World
New Delhi, 18 June

CONFERENCE
Islam and Europe: Overcoming differences, sharing paths
Tunis, 28–29 Jun 2019

CONFERENCE
The International Scientific Conference ‘One Problem – Three Dimensions’,
N.Navgorod, 28–29 Jun 2019

SPECIAL EVENT
‘Gulf in Crise’ “Gulf in Crises” Co-organized event at the French Senate
Paris, 8 Jul 2019

ROUND TABLE
‘DOC Initiative Sustainable Investment Benefiting Culture’ at UNESCO HQ
Paris, 15 Jul 2019

LECTURE
Eurasia Integration Scenarios – Motivations & Constraints
Berlin, 3 Sep 2019

CONFERENCE
(Re)Imagining Hegemonies – Policy Outcomes
Berlin, 5 Sep 2019

MEET IN MITTE
“30 years after the fall of the Berlin Wall: Building new Alliances for Peace” with Jean-Pierre Rafarina
Berlin, 10 Sep 2019

Perspectives of trust building
Berlin, 10 Sep 2019

ROUND TABLE
Religious Radicalism in Central Asia
Bishkek, 12 Nov 2019

CONFERENCE
Symposium on turning brain drain into brain circulation in Central Asia, Dushanbe, Tajikistan, 25 Nov 2019

MEET IN MITTE
Launch of the DOC “Eurasia Integration Index” / Bruno Macaes’ book
Berlin, 26 Nov 2019

ROUND TABLE
Mortality and life expectancy, Workshop by Prof Vladimir Popov
Moscow, 22 Oct 2019 TBC

MEET IN MITTE
30th Anniversary of the Fall of the Berlin Wall with Andrey Grachev
Berlin, 30 Oct 2019

ROUND TABLE
Islam in Siberia in the XXI Century: Development, Trends, Problems
Tomsk, 30 Oct 2019

MEET IN MITTE
Meeting with Chris Coker, Head of LSE Ideas
Berlin, 7 Nov 2019

ROUND TABLE
Development of Interfaith Dialogue in the Age of Global Digitalization
Nizhny Novgorod, 14 Nov 2019

CONFERENCE
Symposium on turning brain drain into brain circulation in Central Asia, Dushanbe, Tajikistan, 25 Nov 2019

MEET IN MITTE
Launch of the DOC “Eurasia Integration Index” / Bruno Macaes’ book
Berlin, 26 Nov 2019

CONFERENCE
Islam and Europe: Overcoming differences, sharing paths
Rhodes, 13 Oct 2019

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